City of Madras Housing Urban Renewal District Feasibility Study

June 25, 2019



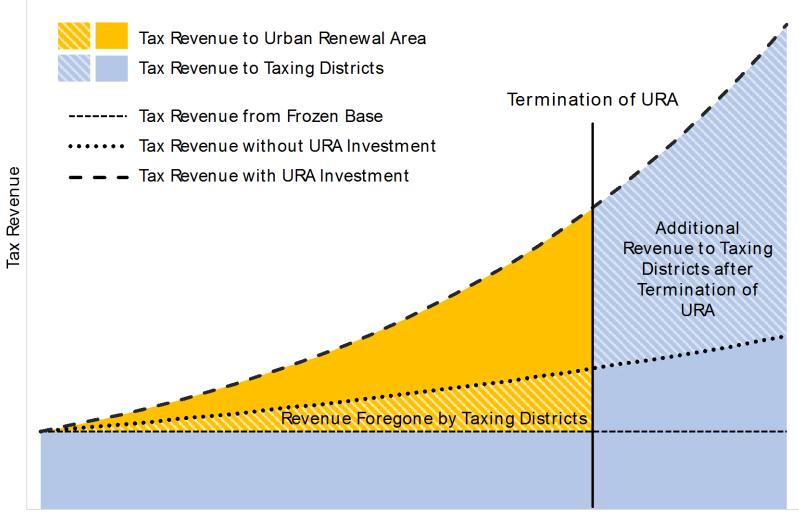




Agenda

- Urban Renewal Background
- Goals
- Boundary
- Financial Forecast
- Implications
- Next Steps

Urban Renewal

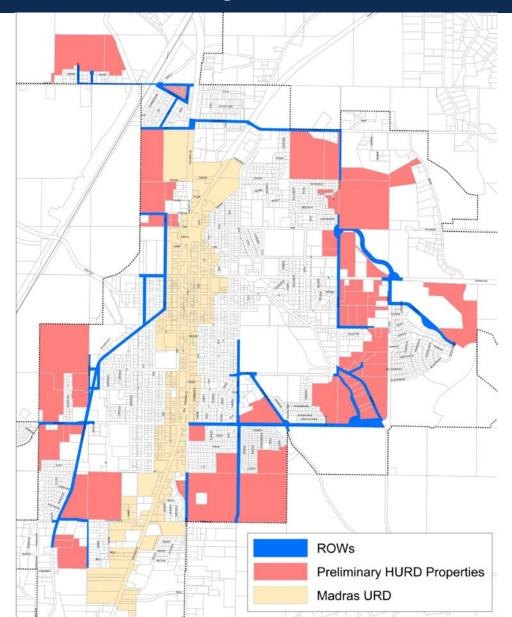


Time

Goals

- Incentivize new housing construction, per Housing Action Plan
- Maximize flexibility to respond to market conditions
- Provide certainty/stability to City and housing developers, regarding terms of incentives/investments

HURD Boundary



Assessed Value Forecast

- Appreciation in existing land value
- Plus new construction over time

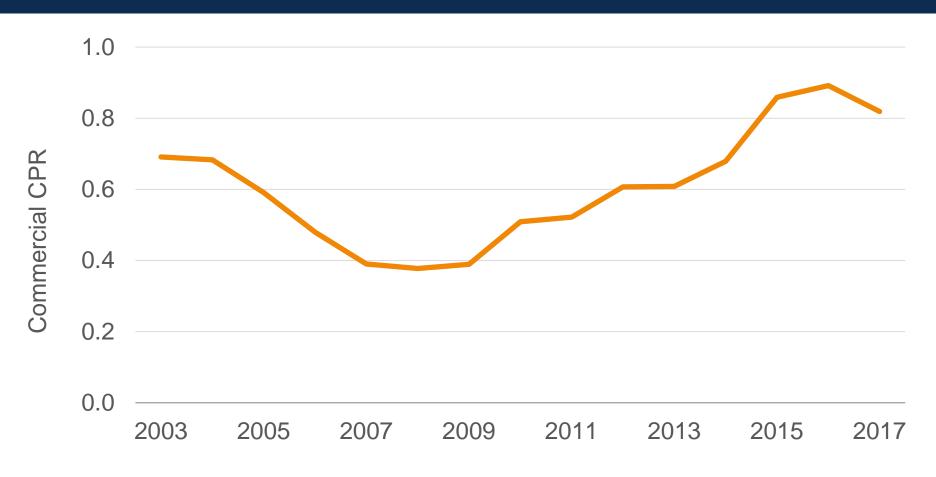
Appreciation of Existing Property

- \$5.7M of assessed value
 - -About \$8,400 per acre
- Limited to 3.0% growth per year
- Note: RMV is much higher, \$12.7M

Development Assumptions

- Annual population growth of 1.4%
- 36 new homes per year, citywide
- 70% inside HURD
 - -Low-income households: 5
 - Middle-income households: 12
 - -Higher-income households: 2
 - -Total: 19 (increasing over time)

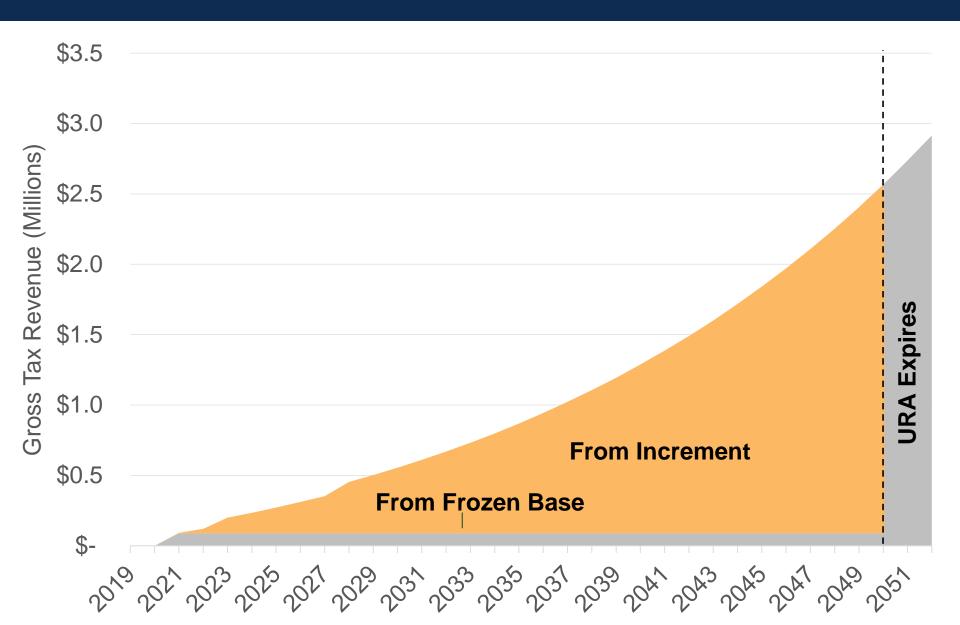
Reminder: Changed Property Ratios



Value of New Construction

Unit Type	RMV	Land Value	Net New RMV	CPR	AV
Affordable to Low- Income Households	Tax Exempt				
Affordable to Moderate and Middle Income Households	\$208,000	\$4,660	\$203,340	56.75	\$115,395
Affordable to Higher Income Households	\$245,000	\$4,660	\$240,340	56.75	\$136,393
Taxable Multifamily Development 2021: 25 Units 2026: 25 Units	\$125,000	\$0*	\$125,000	90.80	\$113,500

Results: TIF Forecast



Results: URA Capacity

Gross TIF	\$29,000,000		
Net TIF	\$27,900,000		
Maximum Indebtedness	\$27,900,000		
Funding Capacity			
(2019\$)	\$14,500,000		
Years 1-5	\$400,000		
Years 6-10	\$1,300,000		
Years 11-15	\$2,000,000		
Years 16-20	\$2,800,000		
Years 21-25	\$3,600,000		
Years 26-30	\$4,400,000		

Implications

- Need to decide how HURD can best be used to incentivize new development?
- Then decide if potential benefits of URA are worth the foregone tax revenue.
- If so, then proceed with next phase of developing urban renewal plan.

Key Questions

- Direct incentives to developers?
 May limit ability to fund larger infrastructure
- Incentives tied to actual TIF generated?
 May incentivize high-end housing vs affordable
- Provide incentives upfront (rather than spread out over time)?
 Requires debt (interest expense)
- Remove property from HURD after incentive is paid back?
 Reduces overall financial capacity

Next Steps if Creating a URA

- Advisory Committee and public outreach
- Confirm final URA boundary
- Identify projects for funding
- Agree on expectations for length of plan and maximum indebtedness
- Outreach to taxing districts regarding foregone revenue
- Meetings/Hearings/Approval: required for planning commission, Urban Renewal Agency, and City Council

Questions?

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